

Guided Pathways to Success

Boosting College Completion

COMPLETE COLLEGE AMERICA



Students are ...



Taking too much time



Taking too many credits



Spending too much money



Not graduating

Too Much Time to Degree

Of those who graduate...

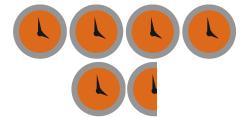
2-year

Associate

Full-time students take 3.9 years



Part-time students take
5.5 years



4-year

Bachelor's (Non-Flagship)

Full-time students take 4.9 years



Part-time students take **6.7 years**

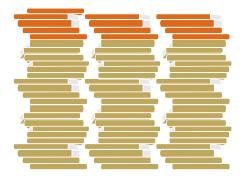


Too Many Credits

2-year

Associate

78.8 credits accumulated



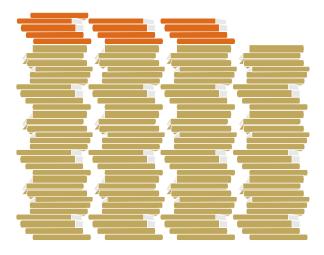
60 credits standard

4-year

Bachelor's (Non-Flagship)

136.2

credits accumulated



120 credits standard

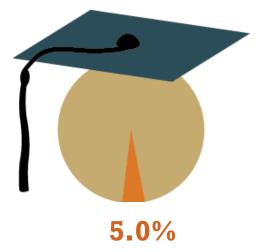
Does NOT count remediation

Very Few Graduate on Time

On-Time Graduation Rates

(Full-time students)

2-year
Associate



4-year

Bachelor's (Non-Flagship)



18.1%

Too Few Graduate at All

150% Time Graduation Rates

(Full-time students)

2-year
Associate

12.9%

4-year

Bachelor's (Non-Flagship)



43.2%

150% time = 3 years for associate, 6 years for bachelor's

Part-Time Students Rarely Graduate

200% Time Graduation Rates

(Part-time students)

2-year

Associate



6.9%

4-year

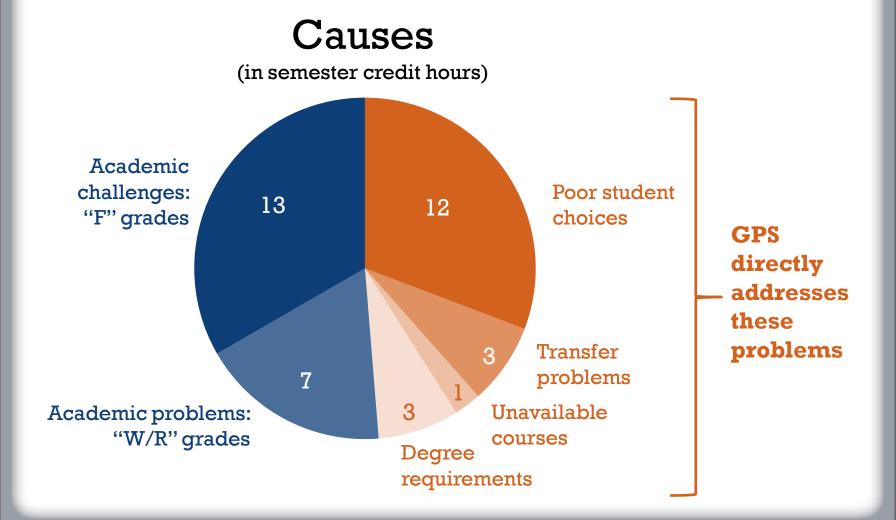
Bachelor's (Non-Flagship)



15.9%

200% time = 4 years for associate, 8 years for bachelor's

Why So Many Excess Credits?



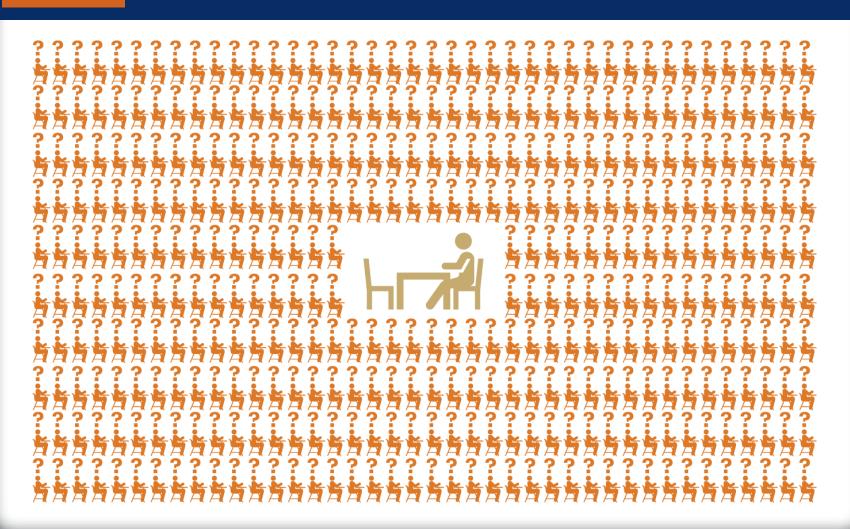
Why GPS?

Too Many Choices and Too Little Guidance

- Most colleges have more than 100 majors and hundreds of courses
- Most students are uncertain about their career interests
- 45% of students haven't seen a counselor by the third week of class

Why GPS?

l counselor: 400 students



Behavioral Economics: Choice

Too much choice — especially uninformed choice — leads to indecision or poor decisions.

Behavioral Economics: Choice

Overwhelmed by Choice



• For every 10 plans added, drop of 1.5–2% in participation

2 Plans Offered 401(k) 401(k) 75% Participation



Behavioral Economics: Default

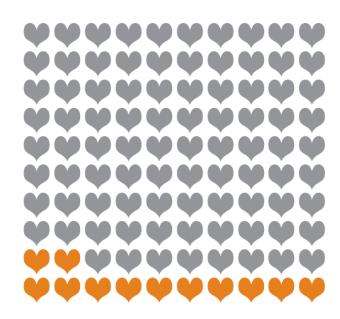
A substantial number of people accept — even welcome — a default choice designed by informed professionals.

Behavioral Economics: **Default**

Organ Donation Rates



Austria (OPT-OUT)
99%

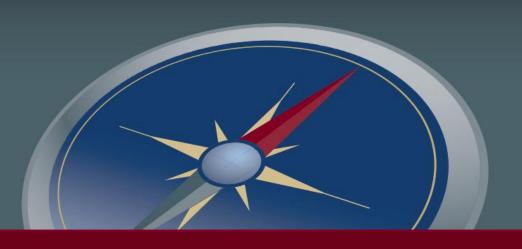


Germany (OPT-IN)

12%

Behavioral Economics: Structure

Structure optimizes design elements for success and minimizes mistakes.

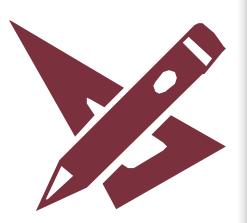


GPS: The Solution

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GPS: Choice Architecture

A design that leads people to make more informed, deliberate decisions and contains "default choices" that are in the person's best interest given his or her educational goals



THIS GPS: Essential Components



1. Default pathways



(i) 2. Informed Choice



3. Meta-Majors



4. Academic Maps



5. Milestone courses



6. Intrusive advising



1. Structured, Default Pathways Built for On-Time Graduation

- Students don't "discover" the right path; the academic map is the default schedule.
- Students do not need permission to register for courses on their schedule.
- They do need permission to take courses not on their schedule.

(i) 2. Informed Choice

- Provides information on careers and opportunities for further study
- Uses electronic high school transcripts
- Uses high school performance and other measures to recommend broad academic pathways — "meta-majors"
- Presents default pathways

3. Meta-Majors

 Students must choose a meta-major broad clusters of majors

STEM

Liberal Arts

Health Sciences

Education

Social Sciences

Business

 No student is "unclassified" — those who can't decide are defaulted into Liberal Arts



Math Is Aligned with Meta-Majors

Health Sciences
Social Sciences
Liberal Arts
Education
Business

Quantitative Reasoning/ Statistics Degree

4-Year Transfer

Certificate

License

STEM

College Algebra/ Precalculus Degree

4-Year Transfer

Certificate

License



Meta-Major to Majors

- Help students make the big choices
- Once in a meta-major, help students narrow their study to a major
- A semester-by-semester academic map is the sequential, prescriptive schedule of classes for the meta-major and the major



4. Academic Maps





4. Academic Maps

BIOLOGY				
TERM 5 Organic Evolution	4 credits	TERM 6 Bioethics	4 credits	
General Physics and Lab	4	Undergrad Research	4	
Plant Diversity and Evolution	3	Upper Div Social & Behavioral Sci w/lab	4	
General Organic Chemistry Lab II	4	Elective	3	
CREDITS	15	CREDIT	s 15	
TERM 7	BIOI	TERM 8		
Conservation Biology & Ecological Sustainability I	3 credits	Developmental Biology	3 credits	
Fundamentals of Ecology	3	History of Science	3	
Upper Div CLAS Science & Society Elective	3	Computer Applications in Biology	3	
Upper Div Literacy & Critical Inquiry	3	Upper Div Elective	3	
Upper Div Elective	3	Upper Div Elective	3	
CREDITS	15	CREDIT	s 15	



5. Milestone Courses

- Prerequisite courses are designated for each semester
- They must be taken in the recommended sequence
- The college must guarantee the courses are available in the sequence and terms designed in the academic maps

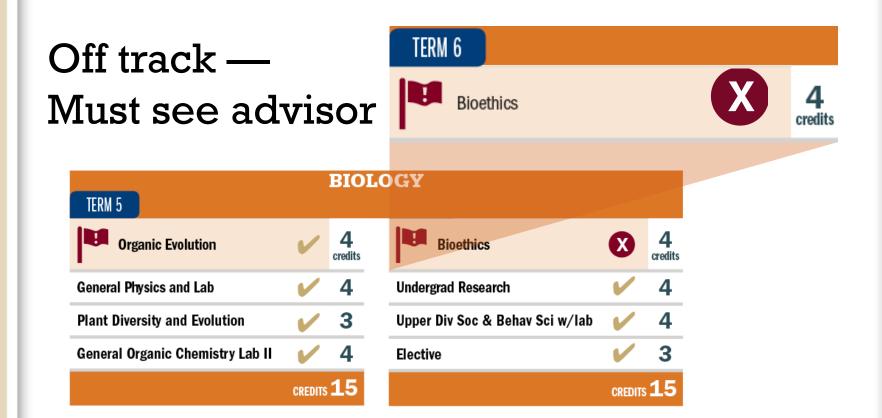


6. Intrusive Advising

- Students must see their advisors before registering for classes if:
 - they do not complete the milestone course on schedule
 - they fall 2 or more courses behind on their academic map
 - they have a 2.0 GPA or less for the semester



6. Intrusive Advising



Highly Structured Option



Block schedules of classes



Cohorts of students



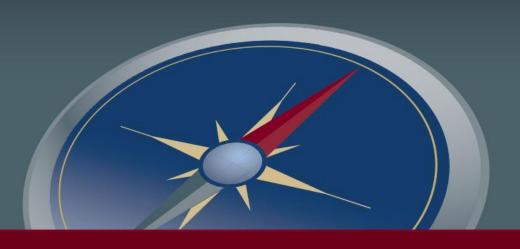
Students choose programs or majors not courses



Attendance required

Additional Considerations

- Remediation is embedded or corequisite
- 15 credit hours is the default load
- Degree requirements should not exceed 120 credits for a 4-year degree and 60 credits for 2-year degree



Results

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Results



Higher graduation rates



(L)(L)(L) More on-time graduates



Closing the achievement gap



Fewer lost credits — saving time and money

GPS SUCCESS

Georgia State University



- Degree maps and intrusive advising
- Graduation rates up 20% in past 10 years
- Graduation rates higher for:
 - Pell students, at **52.5**%
 - African American students, at 57.4%
 - Hispanic students students, at 66.4%
- More bachelor's degrees to African-Americans than any other U.S. university

Florida State University

- Since starting degree maps, FSU has cut the number of students graduating with excess credits in half
- Graduation rate increased to 74%
 - African Americans to 77%
 - First-generation Pell students to 72%
 - Hispanic students to more than 70%

Arizona State University



- eAdvisor system boosting retention and success
- First-time, full-time freshman retention rates climbed to 84%
- 91% of all students deemed "on track," up from 22% three years before

CUNY ASAP Program



- Students grouped into cohorts with consolidated block schedules
- Doubled graduation rates for associate degrees
- Graduation rate 3x higher than national average for urban community colleges
- 55% of fall 2007 cohort earned associate degrees in 3 years

TN Technology Centers



- Highly structured, block schedule program
- More than 75% of students graduate, at rate 3x higher than peers, even though slightly poorer and older
- Center has certificate programs have job placement rates of 80% or higher

ABOUT COMPLETE COLLEGE AMERICA

It's really about the states ... we're just here to help.

Established in 2009, Complete College America is a national nonprofit with a single mission: to work with states to significantly increase the number of Americans with quality career certificates or college degrees and to close attainment gaps for traditionally under-represented populations.

The need for this work is compelling. Between 1970 and 2009, undergraduate enrollment in the United States more than doubled, while the completion rate has been virtually unchanged. We've made progress in giving students from all backgrounds access to college — but we haven't finished the all-important job of helping them achieve a degree. Counting the success of all students is an essential first step. And then we must move with urgency to reinvent American higher education to meet the needs of the new majority of students on our campuses, delicately balancing the jobs they need with the education they desire.

Complete College America believes there is great reason for optimism ... and a clear path forward. With a little more support — and a lot of common sense — we can ensure that many more get the high-quality college education that will help them live productive and fulfilling lives. All Americans will share in the benefits of their success.

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